# University of Arkansas - Fort Smith 5210 Grand Avenue P. O. Box 3649 Fort Smith, AR 72913-3649 479-788-7000

### **General Syllabus**

### **LEAD 41203 Organizational Theory**

Credit Hours: 3 Lecture Hours: 3 Laboratory Hours: 0

Prerequisite or corequisite: LEAD 36003 Foundations of Organizational Leadership or consent of department head.

Effective Catalog: 2018-2019

#### I. Course Information

### A. Catalog Description

Examines the relationships between the organization and its environment and timely decision-making. Structural dimensions of the workplace, such as power and politics, are analyzed. Case studies and historical perspectives are critically examined.

#### **B.** Additional Information - None

### **II.** Student Learning Outcomes

#### A. Subject Matter

Upon successful completion of this course, the student will be able to:

- 1. Define the dimensions of an organization within a global society's perspective.
- 2. Identify emerging challenges which face organizations within the global workplace.
- 3. Apply theories of organizational design to specific global corporations and industries.
- 4. Define and apply strategic models to organizational missions and measures of effectiveness.
- 5. Identify and apply structural forms to horizontal and virtual networks.
- 6. Identify and apply key environments with organizations and their roles in implementing change.

## **B.** University Learning Outcomes

This course enhances student abilities in the following areas:

#### **Analytical Skills**

**Critical Thinking -** The student will identify a problem, isolate its components, organize information for decision making, establish criteria for evaluation, and draw appropriate and creative conclusions through participation in problem-solving and troubleshooting activities.

#### **Communication Skills (written and oral)**

The student will express ideas and concepts through descriptive writing assignments.

#### **Ethical Decision Making**

The student will reach workable consensus regarding policy and decisions of ethics applications in the workplace.

## **Global and Cultural Perspectives**

The student will work with others from diverse backgrounds as well as apply course concepts to international contexts.

# **III.** Major Course Topics

- A. Organizational theory and its environments
- B. Trends and challenges in the global environment
- C. Historical interpretations of organizational theory and design
- D. Structural dimensions of organizations
- E. Strategic models for organizational change and sustainability