# University of Arkansas - Fort Smith 5210 Grand Avenue P. O. Box 3649 Fort Smith, AR 72913-3649 479-788-7000

### **General Syllabus**

### **LEAD 36503 Creative Leadership**

Credit Hours: 3 Lecture Hours: 3 Laboratory Hours: 0

Prerequisite or corequisite: None

Effective Catalog: 2024-2025

#### I. Course Information

### A. Catalog Description

Focuses on the core leadership competency of creativity including higher-level thinking, decision-making, and problem-solving. Emphasis will be on cognitive behavior and affective skills, strategic thinking, and creative thinking.

### II. Student Learning Outcomes

### A. Subject Matter

Upon successful completion of this course, the student will be able to:

- 1. Explain and illustrate creative change
- 2. Compare and contrast methods of creative problem solving
- 3. Evaluate creative cognitive behavior and affective skills
- 4. Enumerate tools for diagnostic thinking
- 5. Create and describe a personal vision
- 6. Assess the tools for strategic thinking
- 7. Develop the tools for Ideational Thinking
- 8. Differentiate the tools for Evaluative Thinking
- 9. Distinguish the tools for Contextual Thinking
- 10. Evaluate the tools for Tactical Thinking
- 11. Evaluate leadership cases involving creative skills
- 12. Formulate a leadership plan to set the tone for creativity

#### **B.** University Learning Outcomes

This course enhances student abilities in the following areas:

### **Analytical Skills--**

**Critical Thinking Skills -** Students will analyze the forces of change that affect the market, customer relations, and employees in international organizations.

#### **Communication Skills (written and oral)**

Students will create a plan for leadership growth and development that incorporates formal written and oral presentation skills. Students will develop interpersonal communication skills to support leadership positions.

## **Ethical Decision Making**

Students will evaluate the impact of ethical leadership in the workplace.

## **Global and Cultural Perspectives**

Students will reflect upon cultural differences and their implications for interacting with people from cultures other than their own in leadership situations.

### **III.** Major Course Topics

- A. Evolving views of leadership and creativity
- B. Application of creativity
- C. Leaders as creative problem solvers
- D. Thinking skills and creative problem solving
- E. Divergent thinking skills: fluency, flexibility, elaboration and originality
- F. Convergent thinking skills: evaluation and envisioning
- G. Gathering and using data for effective creative problem solving
- H. Higher-order thinking and decision making